All sectors are under immense pressure as the debate around climate change has urged industries to limit carbon emissions. Hydrogen is emerging as a key solution to de-carbonize hard-to-abate sectors and acts as a feedstock for producing other energy carriers like ammonia and synthetic fuels. However, hydrogen's path is not straightforward, with its growth trajectory and profit pools yet to be determined. Opportunities and timing will vary across industries, geography, customer demand, off-take potential, supply conditions, and infrastructure

Understanding the Hydrogen Supply-Chain

The hydrogen value chain is a comprehensive and multifaceted system that spans from hydrogen production to end-use applications, presenting various business opportunities. It encompasses numerous interconnected stages, technologies, and industries, offering immense potential for economic growth and sustainability. The fundamental segments in the hydrogen supply chain are: In terms of hydrogen production, businesses can leverage different

Production



technologies, such as electrolysis, natural gas reforming, pyrolysis, and biomass gasification, thereby creating opportunities for businesses, including equipment manufacturers, renewable energy developers, and engineering firms, to incorporate low-cost and highly efficient production The hydrogen storage and distribution segment includes firms engaged

with designing and manufacturing infrastructure for hydrogen storage. In addition, the relevant organizations working towards developing efficient

Storage & Distribution

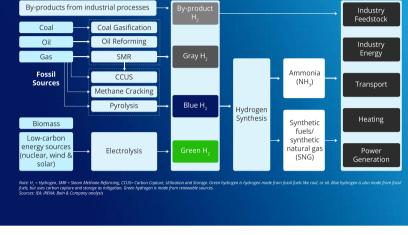


Hydrogen is not just a fuel; it has a wide range of applications across diversified industries. With the commercialization of improved hydrogen production & storage technologies, businesses can seize opportunities in manufacturing fuel cell vehicles, establishing refuelling stations, clean mining, developing sustainable chemicals, and adopting sustainable

transportation methods are associated with this segment.



Applications Hydrogen Production & Synthesis



Triggers and Roadblocks across the Hydrogen The hydrogen economy is gaining traction across diversified industry verticals to meet the collaborative goal of the net-zero coalition, and the pace of such sustainable transition is regulated by certain key drivers and restraints, which are elaborated below

Global hunt for greener solutions to meet the surging energy demand:

Considering the growing carbon footprints of various industries, the glob demand for hydrogen will potentially touch 180 MMT in 2030 from 95 MMT in

points that are bringing propulsion in the hydrogen economy

<u>10</u>

Addressing the waste challenges: The generation of MSW is anticipated to double in 2050. Thus, increasing pressure by the government and authorities to find alternative ways to manage MSW and propel bio-energy projects forward. Regulatory support: 1. EU and Brazil have landfill elimination

MSW to Biofuel. The Inflation Reduction Act

encompasses an inflation adjustment of 60 cents per kilogram of clean hydrogen produced. Fit for 55 includes 50% renewable hydrogen consumption as clean energy by 2030.

plans in support of the regulations for

Industries Aggressively Investing to Incorporate

Utilities

Sustainability in their Core Businesses



Inefficient storage facilities: Hydrogen's low density makes it considerably more challenging to store than other fossil fuels. In addition, its high ignition property and increased risk of leakage are the major hurdles to its widespread use.

Oil and Gas Oil and gas companies are shaping their investments due to the incorporation of new policies and increasing social pressures. European majors, facing greater regulatory pressure on Scope 3 emissions, are investing aggressively in renewables, hydrogen, and biofuels. Oil companies in the US are focused on accelerating the production capacities of cleaner oil, gas, and refined products while making bets on CCUS and biofuels.



Chemicals

The chemical industry is diverse and focuses on two broad themes: investments around more sustainable ways to develop or commercialize existing chemicals & coatings and investments related to extracting & developing new materials.

The majority of the firms in the utility industry are striving towards renewable power generation to reduce their carbon footprint significantly. Meanwhile, others are exploring innovative businesses around establishing distribution systems.

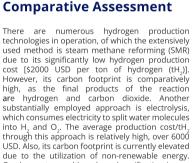


Agribusiness is a highly fragmented growth industry and may be cordially transiting its core business, unlike oil and gas. Agri companies are investing to promote sustainable food products, such as alternative proteins, and inputs like renewable fuel, feedstock,

Mobility

Hydrogen-powered vehicles are emerging as a compelling alternative to traditional gasoline and electric vehicles due to their zero-emission profile and impressive driving range. Recognizing the urgent need for decarbonization, major automotive have been investing heavily in hydrogen fuel cell technology and hydrogen supply infrastructure in order to deliver efficient and reliable vehicles to the market.

10000



high, nearly 12,000 tons.

Hydrogen Production Technologies and their

Therefore, researchers and industries are seeking solutions around minimal production costs and accountable GHG emissions. So far, the apt technology as per the objective is Biomass gasification, which not only offers affordable production with low carbon emissions but also eradicates the global issue of municipal waste **Hydrogen Storage Options** H, storage options levelizeu of of storage (USD/kg) 0.23 1.90 Future levelized cost of storage (USD/kg) KPIS

due to the utilization of non-renewable energy.
On the contrary, although coal gasification is one
of the remarkably low-cost hydrogen-producing
technologies, the carbon emissions (tCO₂) for
producing one ton of hydrogen are exceedingly

Liquid state Solid state Liquid hydrogen Ammonia 300 to 00,000 | Veeks to < 0.2 | Days < 1.1 | Daily 0.71 0.19 4.57 2.83 4.50 0.17 0.87

Although multiple alternatives are available to store hydrogen in different forms, companies opt for a particular storage option based on the state of the product, technology readiness levels (TRLs), benchmark levelized costs, commercial readiness levels (CRLs), and geographical availability, among others. For storing hydrogen in gaseous form, salt caverns are an optimum option due to their considerably low benchmark levelized cost and high TRL. Liquefied hydrogen storage involves conversion into ammonia, as it offers relatively low storage costs and can be efficiently stored for weeks to months. Metal hydrides are a viable option for storing solidified hydrogen, but their

Not limited

Not limited

Not limited Limited Limited

Defining energy transition roadmap

emphasizing the organizational milestones and efforts to align with business growth.

storage capacity is limited. Steps Towards Energy-efficient Future Besides depending on technology innovation & deployment, administrative policies, and incentives; enterprises across the public and private sectors should also make efforts to enter the race of sustainability by:

> Tracking investments in electrolyzers and understanding the EBITDA of renewable

projects to optimally utilize resources.

- Technology identification and benchmarking for hydrogen to chemicals and energy route Partner identification for second-generation
- Technology foresight for hydrogen carrier systems

Our Expertise Lies Across...

biofuels

demands, and promising markets Application and customer identification for

Assessment of competitors and opportunities for

3D-printed heat exchangers

on-site hydrogen technologies

- Market Assessment and Opportunity Identification for hydrogen business and offshore sector analysis from the perspectives of technology, customer
- A state-of-the-art study for waste-to-renewable-fuel technology
 - transportation methods and their competitive assessment

 - Identifying the various use cases, uncertainties, trigger points, and unmet market needs for different

Not limited

3

Building a balanced portfolio around renewable energy with tailored digital solutions to monitor demand and

accordingly strategize reen hydroge distribution.

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25 20 15

Competitor due diligence on decarbonization and sustainability practices

applications Highlight the best-fit hydrogen storage for various industries

- Assessing the various hydrogen storage and